



COLAS NEGRAS  
NUEVAS PROJECT,  
MOA.



DESCRIPTION:	<p>"Black Tails" are being deposited in the new reservoir from march of 2017, separated and clearly identified from the previous reservoir. Today the Ernesto Che Guevara Industry generates residues (tails) in the form of pulp with the following content: Iron 43 to 47 % in the solid form, Nickel between 0.30 – 0.36 % &amp; Cobalt between 0.05 – 0.06 %, as well as other elements such as silicon oxide, magnesium oxide, aluminum oxide, etc.; it makes up 2.5 million tons and increases at the same rate as the factory produces.</p> <p>The proposal objective is to locate or identify investors or international contractors with the financial capacity, technology and markets that could use or make available these tails and thereby to eliminate or decrease costs and the amount of investments needed to store them and to mitigate their long-term environmental impact.</p>
INVESTMENT TYPE:	<p>International Economic Partnership to carry out the EFTE and, if positive, to negotiate the incorporation of a Joint Enterprise to carry out the detailed engineering, procuring, building, starting up and operation of the plant.</p> <p>Another option to be considered is a commercial contract to export said material in its current state.</p>
CUBAN PARTY:	<p>Commercial Caribbean Nickel S.A. (CCN)</p>
ESTIMATED INVESTMENT:	<p>We estimate 7 - 10 million dollars for the cost of drawing up the Feasibility Study (EFTE) including the building of a pilot plant, for any type of foreign investment except for the variant of exportation in its current state, which would be the lesser since it would not require a test plant.</p>
LOCATION:	<p>Moa municipality, <b>Holguín</b> province</p>
MARKET:	<p>The possible market is export for steel plants abroad and for domestic consumption to replace domestic scrap at the 2 Cuban steel plants, thereby promoting productive linkups.</p>
CONTACTS:	<p>Commercial Caribbean Nickel S.A. Corporate Division Email: ccn@ccn.co.cu General Division Email: agongora@ccn.co.cu Tel.: (53) 78624601 / 78624602 / 78624608 / 78644164 Business Management Email: isidro@ccn.co.cu</p>



MANAGEMENT AND  
TRANSPORTATION  
OF MINERALS FROM  
PINARES DE MAYARÍ  
TO MOA, HOLGUÍN.



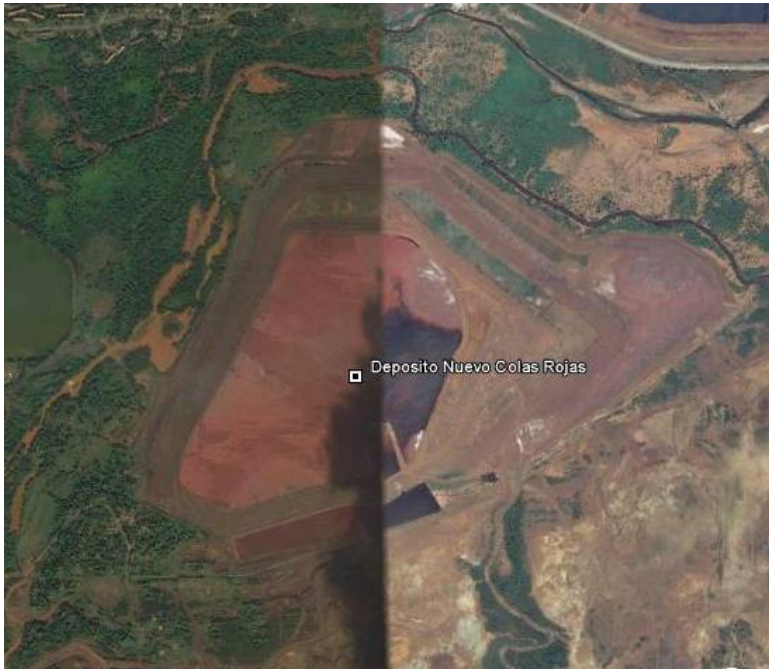
DESCRIPTION:	<p>In the territory of the Pinares de Mayarí field, we estimate resources indicated for around 200 million tons of lateritic mineral with contents of nickel and cobalt that, by their characteristics and information available, can be processed by the technologies o factories currently in operation, and so we project carrying out a Technical Financial Feasibility Study (EFTE) that will let us decide about the viability of managing and transporting minerals from the existing fields in Pinares de Mayarí, to the deposits of the nickel-producing Ernesto Che Guevara (ECG) and Pedro Soto Alba (PSA) factories in Moa, where they are processed. If the EFTE results should be positive, to build facilities and provide services as considered in the Study.</p> <p>The proposal objective is to create a Joint Enterprise to carry out at risk the Feasibility Study First Option of transporting to be evaluated would be that of the railroad which, should results be positive, would be the one applied in the implementation of the Project, but other alternatives for moving the mineral may be assessed.</p>
INVESTMENT TYPE:	<p>We would negotiate the incorporation of a Joint Enterprise in charge of drawing up the Technical-Financial Feasibility Studies (EFTE in its Spanish-language abbreviation) and execution of the Project.</p>
CUBAN PARTY:	<p>Pinares S. A. (PSA)</p>
ESTIMATED INVESTMENT:	<p>For the EFTE stage we estimate 15.0 million dollars</p>
LOCATION:	<p>Mayarí municipality, <b>Holguín</b> province</p>
MARKET:	<p>The market for nickel and cobalt should grow in the coming decades due to the development of emerging countries and what stainless steel, the manufacture of hybrid autos and the great demand for their batteries will require, as well as the continuous development of nanotechnology which needs both nickel and cobalt.</p> <p>In the case of Joint Enterprise operations, the market will also be assured given that the service it will be providing is essential for the factories where it will be sent.</p>
CONTACTS:	<p>Commercial Caribbean Nickel S.A. Corporate Division Email: ccn@ccn.co.cu Tel.: (53) 78624601 / 78624602 / Ext. 2110</p>







COLAS ROJAS  
PROJECT, HOLGUÍN  
PROVINCE.



DESCRIPTION:	<p>"Red Tails" are being produced and stored since 1961 as the result of the use of acid lixiviation technology, with estimated accumulated volume today at 80 million tons, and they will continue being generated at an annual rate of over 3 to 4 million tons in the next 20 years.</p> <p>The objective of the proposal is to use or make available these tails and thereby eliminate or lower costs and the amount of investments necessary in order to store them and mitigate their long-term environmental impact, and assess as an alternative the exportation of tails in their current state.</p>
INVESTMENT TYPE:	<p>Any foreign investment type that would permit reaching a convenient agreement between the parties, preferably an international economic partnership, via the risk contract type, for the stage of drawing up the EFTE. Once concluded, a joint enterprise would be set up in charge of executing the project, including the drawing up of the detailed engineering, procuring, building, starting up and operating the Factory, whether just for processing/concentrating the mineral or whether for obtaining metals that would be economically viable for sales.</p>
CUBAN PARTY:	<p>Commercial Caribbean Nickel S.A. (CCN)</p>
ESTIMATED INVESTMENT:	<p>Estimated at 2.5 million USD for the first stage</p>
LOCATION:	<p>Moa municipality, <b>Holguín</b> province</p>
MARKET:	<p>The possible market is export for steel plants abroad and for domestic consumption to replace domestic scrap at the 2 Cuban steel plants, thereby promoting productive linkups.</p>
CONTACTS:	<p>Commercial Caribbean Nickel S.A. Corporate Division Email: ccn@ccn.co.cu General Division Email: agongora@ccn.co.cu Tel.: (53) 78624601 / 78624602 / 78624608 / 78644164 Business Management Email: isidro@ccn.co.cu</p>



AUTOMOTIVE  
WORKSHOP  
SERVICING  
MINING AND  
EARTH-MOVING  
EQUIPMENT.



DESCRIPTION:	<p>Providing repair and re-building services for heavy mining equipment and their accessories. Maintenance and general repairs for heavy transportation equipment and for transportation equipment in general, supplying spare parts, technical assistance, pre and post-sale services and other associated services ensuring this equipment's use.</p>
INVESTMENT TYPE:	<p>Joint enterprise</p>
CUBAN PARTY:	<p>Commercial Caribbean Nickel S.A. (CCN)</p>
ESTIMATED INVESTMENT:	<p>2.4 million USD</p>
LOCATION:	<p>Moa municipality, <b>Holguín</b> province</p>
MARKET:	<p>The enterprise's operations would not be limited just to the nickel and cobalt industry which by itself would have repairs in one year that would amount to 360 pieces of mining and heavy transportation equipment (Cummings Komatsu D-85, Komatsu S 60, 105, 125, 155, International DT 466 &amp; DT 360, Caterpillar, etc.)</p>
CONTACTS:	<p>Commercial Caribbean Nickel S.A. Corporate Division Email: ccn@ccn.co.cu General Division Email: agongora@ccn.co.cu Tel.: (53) 78624601 / 78624602 / 78624608 / 78644164 Business Management Email: isidro@ccn.co.cu</p>





## Culture Sector



The culture sector has 25 companies providing their products and services in the various manifestations of the arts and shows, covering the visual arts, the press, theater arts, the music industry, the cinematographic and audiovisual industry and companies related to the creative industries promoting and commercializing the work of thousands of creators in the visual and applied arts, and arts and crafts, in general.

The sector also has a system of technical services companies, involved in building and setting up to ensure that their facility investments are maintained.

Throughout the year, year after year, the Cuban culture system undertakes a wide variety of cultural events such as fairs, workshops, festivals, encounters among creators and their audiences. These permit visitors to learn about the vast wealth of Cuban culture. Some of the principal events are: International Book Fair, International Festival of the New Latin American Cinema, the Alicia Alonso International Ballet Festival, the "Jazz Plaza" International Latin Jazz Festival, the Havana Biennale, the "Fiesta del Fuego" Caribbean Festival, FIART the International Havana Artisan Fair, and Cubadisco Festival, just to name a few.



### SECTORIAL POLICY:

Foreign investment in this sector is oriented towards the diversification and amplification of export markets for the Cuban cultural product and for cultural tourism, the development of logistical systems to develop creative Cuban industries, as well as access to advanced technologies for the production and commercialization of the cinema, music and live shows. We exclude foreign partners from participating in the cultural product and services distribution channels in the domestic market and the setting up of 100% foreign capital companies. The Cuban Party will always define and monitor the contents of the cultural products to be undertaken.







► FOREIGN INVESTMENT OPPORTUNITY SPECIFICATIONS



► CASA VAN VAN -  
ACTUALIDADES



**DESCRIPTION:**

Actualidades proposes to open Casa Van Van - Actualidades, which aims to save the architecture of this building and to create an Egrem Cultural Center that would showcase the best of Cuban music, particularly the music of the Van Van band, one of the best in Cuba which in December of 2019 will be celebrating its 50th anniversary.

This cultural center will be in the building that today houses the Actualidades movie theater and the bar on its right. The first of these would present a varied theme program in order to promote not only popular dance music but to also provide a venue for other musical genres such as the bolero, rumba and son, just to name a few. The venue would be designed for the use of show and audio-visual technologies that would allow for stage changes without affecting the aesthetic concept and also showcase Cuban artistic talents for their commercial potential abroad.

The bar, with its intimate atmosphere, would provide a venue to promote the live performances of small-format groups while being able to be also used for other purposes such as plays, book presentations, lectures, poetry readings, etc.

**INVESTMENT TYPE:**

International Economic Partnership Agreement

**CUBAN PARTY:**

Empresa de Ediciones y Grabaciones Musicales Egrem

**ESTIMATED INVESTMENT:**

4.8 million USD

**LOCATION:**

La Habana Vieja municipality, **Havana** province

**MARKET POTENTIAL:**

Both international tourism and the local population in Havana

**ESTIMATED RESULTS:**

Restoration of the building and outfitting it with the technology for it to be able to start operations

**CONTACTS:**

Cultural Services and Industry Division of the Ministry of Culture  
Tel.: (53) 78382294  
Egrem General Division  
Tel.: (53) 72041925



► ESTUDIOS HABANA  
(AREÍTO)



**DESCRIPTION:**

This Project aims to save the architecture of the building, to revive a recording studio (101) and to create an interactive gallery (102) that would include exhibits showing the history of recording in Cuba (specifically in Areíto), facilities to listen to archived recordings, to view audiovisual material on the same subject, and to attend events, lectures, exhibitions, etc. All of this would fulfill the main objective of making Estudios Areíto the “Cathedral of Music Recording in Cuba”, a place where one can relive the past through the treasures in the archives, and join it to the present through the recordings being made in Studio 101; both archives and recording studios could be visited.

We also see the Project including the leasing of Recording Studio 101 and using El Jelengue, the theater located in the building, to put on music covering everything from trova, to son y rumba. We also envision reviving the production of vinyl records in the studios so that they may be sold internationally, a market niche which is currently growing and which Areíto will be able to represent as a vintage label.

**INVESTMENT TYPE:**

International Economic Partnership Agreement

**CUBAN PARTY:**

Empresa de Ediciones y Grabaciones Musicales Egrem

**ESTIMATED INVESTMENT:**

4.8 million USD

**LOCATION:**

Centro Habana municipality, **Havana** province

**MARKET POTENTIAL:**

Cuban and international musicians and groups, international tourism and the local population of Havana

**ESTIMATED RESULTS:**

Restoration of the building and outfitting it with the technology for it to be able to start operations

**CONTACTS:**

Cultural Services and Industry Division of the Ministry of Culture  
Tel.: (53) 78382294  
Egrem General Division  
Tel.: (53) 72041925







## Actividad Audiovisual

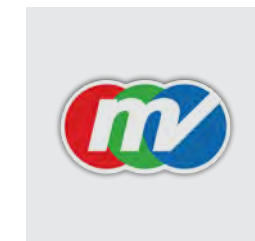
In Cuba today, there are 5 national public open television channels and one international channel called Cubavisión Internacional that includes the presence of all the continents. Radio and television are governed by the Cuban Institute for Radio and Television, known by its abbreviation of ICRT; it was founded in 1962 and is a member of organizations such as the Organización de Televisión Iberoamericana and the European Union of Radio Broadcasters.

The mission of the ICRT is to govern policies and functioning for the development of Cuban radio and television. Today it is immersed in investment to achieve the digitalization of both public communication systems.

The television industry particularly requires constant technological updating and so we are dealing with a sector where the use of advanced technologies and equipment more and more determines the visual and sound levels of their products; they determine the features for production and for subsequent commercialization.

Cuba has highly professional specialists in the sector. Together with the creation of the necessary infrastructure, insertion into the distribution chains and the provision of updated technological means and equipment it can contribute to the movement of exports, fundamentally of services, in the geographical region we occupy.

**The Entertainment Industry, as it is called internationally, principally brings together television and radio. It is increasingly becoming more affected by and forced to undergo greater development in the face of constant technological changes being introduced and the different channels and digital platforms that are making possible the limitless spreading of these media throughout the world due to globalization.**



## INTERNATIONAL RADIO AND TELEVISION CONVENTION.

Every October this business platform for the audiovisual media sector sees the participation of suppliers and distributors of technologies and products associated with radio and television productions. Expositions, lectures and the launching of new products and technological solutions fill the program along with meetings with intellectuals, audiovisual creators, top-notch television producers in the region and each of the Telecentros de Cuba where strengths and necessities can be shared.







THE CUBAN PARTY PARTNERED WITH FOREIGN INVESTMENT BUSINESS

*“RTV Comercial...an enterprise that produces and sells quality”*

PAQUITA ARMAS FONSECA

*(Journalist specializing in cultural issues, this perceptive, acknowledged critic and Cuban intellectual is a regular contributor to the digital newspaper “La Jiribilla”).*

RTV Comercial is the company marketing all Cuban radio and TV products and services. Its prime mission is to make successful international negotiations and attract investment projects in the sector. Therefore it has the authority to partner with foreign companies. It takes in a group of professionals from a variety of areas (artistic, technical, commercial, economic and legal) thereby ensuring the excellent quality of the enterprise’s products and services.

PRINCIPAL PRODUCTS & SERVICES SOLD BY RTV COMERCIAL

Radio & television

Productions, co-productions and commissioned productions, advertising inserts, agents for artists, technicians and professionals, licensing for audiovisual and radio work, musical recording services, radio and television scripts, training in the television and radio specialties, mass, social and promotional media research, communications and organizational communications consultants and advisors, licensing of images of audiovisual works for marketing and advertising.

Shows

Ballet, radio and television orquestas and choirs, production services for audiovisual shows, artistic performances that are part of the radio and television catalogue.

Products

Byproducts of radio and television audiovisual works and digital television. Merchandising.



CONTACT INFO:

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Email: [ortega@rtvcomercial.co.cu](mailto:ortega@rtvcomercial.co.cu)  
Tel.: (53) 78328723 / 72049540



The Empresa de Informática y Medios Audiovisuales of the Ministry of Education of the Republic of Cuba has been working for over 20 years to introduce technologies into the Cuban education system.

A group of experienced pedagogues collaborates with the artistic-technical team to deal with education via ICTs, mainly on issues related to multi-media and audiovisual educational productions, class digitalization projects and learning environments and networks.

POLICY FOR AUDIOVISUAL ACTIVITY:

Promoting comprehensive projects favoring the process of changing to digital television, permitting the permanent updating of audiovisual technology and the generation of entertainment and educational contents, and facilitating the internationalization of audiovisual products and services, improving export levels. The Cuban party will always define and monitor the audiovisual content produced, under an international economic partnership. The creation of totally foreign capital enterprises will not be permitted in this activity.

FOREIGN INVESTMENT OPPORTUNITY SPECIFICATIONS



ESTABLISHING A SYSTEM OF PAY-PER-VIEW CHANNELS FOR CUBAN TV (PAY TV).



DESCRIPTION:

Insertion of a service of high definition themed channel packages within the reach of the population, at a reasonable price.

INVESTMENT TYPE:

International Economic Partnership Agreement

CUBAN PARTY:

RTV Comercial

ESTIMATED INVESTMENT:

6 million USD

LOCATION:

Havana province

MARKET POTENTIAL:

The project ensures the insertion of a group of channels of interest to the populace, thereby diversifying time-slots and audio-visual contents.

ESTIMATED ANTICIPATED RESULTS:

To offer the Cuban populace greater variety in audiovisual contents at affordable prices, to meet the great demand of television audiences eager for cultural and entertainment products to be more readily available.  
To reduce imports due to licensing audiovisual contents by using pay-per-view TV that would also cover the public TV family as much as possible.

CONTACTS:

Joel Ortega Quinteiro, Dirección General de RTV Comercial  
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Tel.: (53) 78328723 / 72049540







INFORMATICS AND  
EDUCATIONAL  
AUDIOVISUAL  
PRODUCTIONS.



DESCRIPTION:	Produce and commercialize clean and innovative technological solutions geared to improve the quality of education, management of knowledge and the informatics and audiovisual infrastructure for the domestic education system and for export.
INVESTMENT TYPE:	International Economic Partnership Agreement
CUBAN PARTY:	Empresa de Informática y Medios Audiovisuales (Cinesoft). The Cuban party shall assume the specialized educational knowledge management labor force with over 15 years of experience, technical and computer knowledge, and the direction of the entity.
ESTIMATED INVESTMENT:	6.9 million USD
LOCATION:	Playa municipality, Havana province
MARKET POTENTIAL:	The market for technology for the education sector will grow at an annual rate of 2.3% up to 2018 until it reaches 67,800,000 billion USD. Moreover, there is no doubt that the management of learning, especially in Latin America, is a growing market as well as in specific industries, especially due to the existing large digital breach and the shortage of specialists and professors associated with technologies and the production of a wide variety of types of educational resources. The foreseen estimated demand by the domestic market is valued at 1.3 million pesos and at 7.5 million USD for export in three years.
ESTIMATED ANTICIPATED RESULTS:	Access to highly specialized technological equipment and resources needed for these kinds of audiovisual products and resources for educational content. We also foresee attaining development and modernization of the process and being able to go from a homemade industry to a specialized industrial production. Reaching figures including a considerable number of contents per year to maintain, develop and broaden production services and to commercialize informatics and audiovisual applications.
CONTACTS:	Cinesoft Commercial Division Email: dircomercial@cubaeduca.cu Tel.: (53) 72037742





## Banking and Financial Sector



### SECTORIAL POLICY:

The aims of foreign investment in the banking and financial sector are the contribution of foreign capital, access to external funding sources, acquiring banking techniques and those of business information analysis which fulfill international efficiency and security standards, development of banking/financial relations, access to new products, services and international financial markets.

Foreign investment in the banking and financial sector may be undertaken via the purchase of shares in the banking institutions created under the Law of Foreign Investment, the constitution of joint capital or 100% foreign capital institutions as Affiliates. Not included are investments in the capital of 100% Cuban capital financial institutions, as well as establishing branches of foreign banks.





## Insurance Activities

In the Cuban insurance market, we sell over 100 types of insurance within the branches of damages or assets, civil, personal or other liability. At present, we have no insurance products covering life and security insurance.

The market has two insurance entities: Seguros Internacionales de Cuba S.A. (Esicuba), and Empresa de Seguros Nacionales (Esen). They are intermediaries of Asistur S.A. as insurance broker and 3,684 insurance agents. Adesa, Intermar, Sepsa, Cubacontrol and Registro Cubano de Buques are registered as providers of auxiliary insurance services.

At the close of 2017, total insurance premiums amounted to approximately 666 million pesos, values for a total of around 137 million pesos were insured and 539 million pesos was paid out as indemnities.

### POLICY OF THIS ACTIVITY:

The objective of foreign investment in insurance activity is to develop new products and services benefitting the Cuban market and broadening the group of guarantees being offered in support of the foreign investment process taking place in Cuba. In addition, it will permit the growth of this activity with the entry of modern technologies and knowledge about the types of insurance that have not been developed so far and which are of interest for the socioeconomic growth of the country. The creation of totally foreign capital enterprises will not be permitted in this activity.







## ▶ TERRITORIAL DISTRIBUTION OF PROJECTS

### ***Excluding:***

- Oil blocks (105 projects)
- Mining sites (5 projects)
- Production of ammoniac, urea and other productions (may be in one of three provinces: Matanzas, Cienfuegos and Camagüey, 1 project)
- Photovoltaic solar farms with accumulation of 50 MW (1 project)

***A total of 112 projects not identified by provinces will be specified during negotiations.***





PINAR DEL RÍO  
PROVINCE



1. Pork production for channeled and finished pork product sales
2. Poultry production and its channeled sales
3. Development of industrial beef production. Its industrial processing and sales of special cuts. Empresa Pecuaria Camilo Cienfuegos.
4. Production of the meat and milk of small livestock (sheep, goat and rabbit)
5. Production of wood boards. Siete Matas, Pinar del Río municipality.
6. Development and production of fresh vegetables as protected crops, for export and the domestic market in foreign currency. Los Palacios municipality.
7. Agro-industrial development of juices, pulp and essential oils in the Enrique Troncoso citrus enterprise. Siete matas, Pinar del Río municipality.
8. Small format plant charcoal production, processing and packaging for export. Enrique Troncoso. Siete Matas, Pinar del Río municipality.
9. Development and diversification of the production of industrialized fruit, vegetable and garden vegetable products.
10. Management and sales of services with financing at campground facilities. Villa Brisas del Mar. Minas de Matahambre municipality.
11. Eco-accommodations network for nature tourism
12. Hotel facility management and sales. Cayo Levisa. La Palma municipality.
13. Hotel facility management and sales. Los Jazmines. Viñales municipality.
14. Hotel facility management and sales. La Ermita. Viñales municipality
15. Hotel facility management and sales. Rancho San Vicente. Viñales municipality.
16. Cajálbana Project. La Palma municipality
17. Hotel facility management and sales. Mirador de San Diego. Viñales municipality.
18. Nueva Isla hotel facility management and sales. Habana Vieja municipality.
19. Service of construction, repairs and start-up of works for tourism and infrastructure in Pinar del Río. Pinar del Río municipality.
20. Creation of a tourism park network in natural areas







ARTEMISA PROVINCE



- 21. Remodeling project for the Bahía de Cabañas shipyards. ZED Mariel.
- 22. Plant for developing and producing cytostatics. ZED Mariel.
- 23. Economic and deluxe bathroom fixture production and sales. ZED Mariel.
- 24. Solid waste handling comprehensive system. ZED Mariel.
- 25. Transformation of metals center. ZED Mariel.
- 26. Non-flexible plastic bottle area. ZED Mariel.
- 27. Flexible plastic bottle area. ZED Mariel.
- 28. Glass bottle production.. ZED Mariel.
- 29. LED lighting production. ZED Mariel.
- 30. A/C equipment production. ZED Mariel.
- 31. Production of small format personal hygiene items for tourism. ZED Mariel.
- 32. Production and sales of disposable medical-use items. ZED Mariel.
- 33. Production of mattresses and pillows. ZED Mariel.
- 34. Production of electrical cables. ZED Mariel.
- 35. Production of various lines of glassware.. ZED Mariel.
- 36. Production of flat glassware and its manufactured items. ZED Mariel.
- 37. Production of wheat flour. ZED Mariel.
- 38. Production of spices, condiments and additives for food processing. ZED Mariel.
- 39. Production of sauces and dressings. ZED Mariel.
- 40. Production of instant and nutritional foods. ZED Mariel.
- 41. Production of fruit juices. ZED Mariel.
- 42. Production of sausage products.. ZED Mariel.
- 43. Production of pasta. ZED Mariel.

- 44. Production of milk products and byproducts. ZED Mariel.
- 45. Food Production and Catering Services Center, ZED Mariel.
- 46. Soy processing (refined oil factory). ZED Mariel.
- 47. Therapeutic antibody production plant. ZED Mariel.
- 48. Productive complex for cephalosporin, injectable carbapenems and oral penicillin. ZED Mariel.
- 49. Biomaterials plant. ZED Mariel.
- 50. Construction and management of standard warehouses. ZED Mariel.
- 51. Production of bathroom furnishings. ZED Mariel.
- 52. Production of ceramics for floors and walls. ZED Mariel.
- 53. Construction and operation of overall logistical services and facilities. ZED Mariel.
- 54. Production and sales of human-placenta-based products. ZED Mariel.
- 55. Production of screws and other similar items. ZED Mariel.
- 56. Production of plastic garden furniture. ZED Mariel.
- 57. Production of commercial footwear. ZED Mariel.
- 58. Elevator assembly. ZED Mariel.
- 59. Production and sales of multi-use disposable plastic items. ZED Mariel.
- 60. Production of efficient boilers and associated services. ZED Mariel.
- 61. Production and sales of high-tech medical equipment. ZED Mariel.
- 62. Production and sales of channeled pork. ZED Mariel.
- 63. Pork production for channeled and finished pork product sales. Outside of the ZED Mariel.
- 64. Development and diversification of industrialized fruit, vegetable and garden vegetable products.
- 65. Production and sales of channeled poultry. ZED Mariel.
- 66. Poultry production and its channeled sales. UAM Cuban Party. San Cristóbal, Candelaria, Guana-jay and Caimito municipalities
- 67. Gourmet Cuban ice cream production plant with Italian technology. ZED Mariel
- 68. Overall handling of solid construction waste. ZED Mariel.
- 69. Development of industrial beef production, its industrial processing and sales of special cuts. Los Naranjos, Artemisa.
- 70. Production of rice in the southern part of the province of Artemisa. San Cristóbal municipality



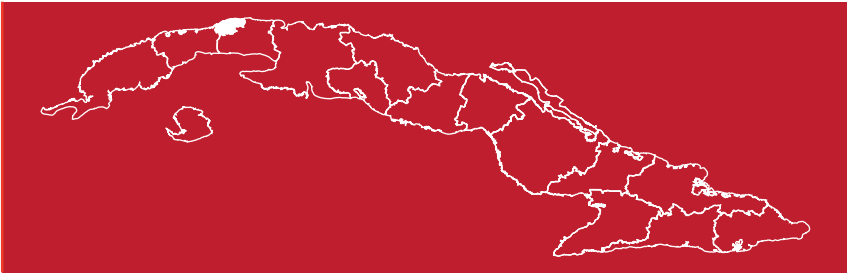




- 71. Plan charcoal processing, classification, packaging plant. Agroforestal Costa Sur.
- 72. Development and production of fresh vegetables as protected crops, for export and the domestic market in foreign currency. Caimito municipality
- 73. Development of the production of citrus and fruit, such as fresh and industrialized fruit products at the Empresa Cítricos Ceiba. Caimito municipality
- 74. Industrial processing of fish. San Cristóbal municipality
- 75. Mollusk and fish farms at sea. Bahía Honda municipality
- 76. Hotel facility management and sales. Villa Soroa-Casas-Castillo de las nubes. Candelaria municipality
- 77. Production of fiber-cement boards. Artemisa municipality
- 78. Construction of a lime plant in Artemisa. Artemisa municipality
- 79. Repair and maintenance services for naval vessels. Empresa Astimar.
- 80. Hotel facility management and sales. Hotel Las Yagrumas. San Antonio de los Baños municipality
- 81. Production and sales of buses and mini-buses. Guanajay municipality
- 82. Dismantling out-of-service boats, meeting the growing demand of Cuban steelworks for iron scrap. Bahía Honda municipality
- 83. Eco-accommodations network for nature tourism
- 84. Development of the agro-industrial production of fruits and vegetables in the province of de Artemisa. Güira de Melena municipality



► HAVANA PROVINCE



- 85. Pork production for channeled and finished pork products sales
- 86. Production of fatty liver, pâté, magret breasts and duck drumsticks. Punta Brava, La Lisa.
- 87. Production of tropical and ornamental plants for export and the domestic market. Boyeros. municipality
- 88. Production of plastic bottles
- 89. Production of wheat flour
- 90. Production of vinegar. Marianao municipality
- 91. Development of the production of preserves, candies, sherbets, biscuits (fine, sweet, soda and cream) and cereals
- 92. Enlargement and modernization of rum factories
- 93. Production, sales and distribution of Alondra-brand ice cream. Boyeros municipality
- 94. Production and sales of stiff tubes for cigars. Regla municipality
- 95. Interactive dolphin center. Playa municipality
- 96. Construction and sales of top quality hotel and villa capacities in the Havana Tourism Area (Lot 4 Hotel). Habana del Este. municipality
- 97. Construction and sales of top quality hotel and villa capacities in the Havana Tourism Area (Lot 8 Hotel). Habana del Este. municipality
- 98. Contract for the management of services for laundries. Lavandería 28 de enero Laundry management. Habana del Este. municipality
- 99. Contract for the management of laundry services. Specialized technical services for dry cleaning and laundries. Playa municipality
- 100. Construction and sales of top quality hotel and villa capacities in the Havana Tourism Area (Hotel Veneciana Lot 1). Municipio Habana del Este. municipality
- 101. Construction and sales of top quality hotel and villa capacities in the Havana Tourism Area (Bungalow Lot 2). Habana del Este municipality
- 102. Construction and sales of top quality hotel and villa capacities in the Havana Tourism Area (Veneciana Lot 3). Habana del Este municipality
- 103. Construction and sales of top quality hotel and villa capacities in the Polo Turístico Havana (3era y 84 Lot). Municipio Playa.
- 104. Construction and sales of top quality hotel and villa capacities in the Havana Tourism Area (Hotel-ero Neptuno Tritón complex). Municipio Playa municipality







105. Construction and sales of top quality hotel and villa capacities in the Havana Tourism Area (Línea Esquina Paseo Lot). Municipio Plaza de la Revolución.
106. Construction and sales of top quality hotel and villa capacities in the Havana Tourism Area (Lot 23 & J). Plaza de la Revolución municipality
107. Construction and sales of top quality hotel and villa capacities in the Havana Tourism Area (Lot 23 & B). Plaza de la Revolución municipality
108. Deauville Hotel facility management and sales. Centro Habana municipality.
109. Isla de Cuba facility management and sales. Habana Vieja municipality.
110. Nueva Isla facility management and sales. Habana Vieja municipality.
111. Hotel facility management and sales. Comodoro. Playamunicipality
112. Hotel facility management and sales. Villa Capdevila. Boyeros municipality
113. Hotel facility management and sales. Portales de Paseo. Plaza de la Revolución municipality
114. Hotel facility management and sales. Hotel Bella Habana. Plaza de la Revolución municipality
115. Hotel facility management and sales. Hotel Tulipán. Plaza de la Revolución municipality
116. Hotel facility management and sales. Hotel Bruzón. Cerro municipality
117. New hotel facility management and sales, in the process of being built. Corona Tabaquera. Habana Vieja municipality
118. New hotel facility management and sales, in the process of being built. Lot 8, Malecón e/ 25 y Humbolt. Centro Habana municipality
119. New hotel facility management and sales, in the process of being built. Lot 2, (L) e/ 70 y 76 y e/ 3ra y 5ta. Playa municipality
120. New hotel facility management and sales, in the process of being built. Lot 7 (L), Malecón e/ Calzada y J. Plaza de la Revolución municipality
121. New hotel facility management and sales, in the process of being built. Lot 3, e/ 70 y 66 y e/ 3ra y 5ta. Playa municipality
122. New hotel facility management and sales, in the process of being built. Lot 9, Calle 23 e/ N y O. La Rampa. Plaza de la Revolución municipality
123. New hotel facility management and sales, in the process of being built. Lot 4, Calzada e/ 2 y Paseo. Plaza de la Revolución municipality
124. New hotel facility management and sales, in the process of being built. Lot 10 Calle 23 esq M. Plaza de la Revolución municipality
125. New hotel facility management and sales, in the process of being built. Lot 1, Playa 70 e/ 1ra y 3ra Hotel 1. Playa municipality
126. New hotel facility management and sales, in the process of being built. Lot 1, Playa 70 e/ 1ra y 3ra Hotel 2. Playa municipality
127. New hotel facility management and sales, in the process of being built. Lot 12, Ave Boyeros e/ 19 de mayo y Aranguren. Hotel 1. Boyeros. municipality
128. New hotel facility management and sales, in the process of being built. Lot 12, Ave Boyeros e/ 19 de mayo y Aranguren. Hotel 2. Plaza municipality

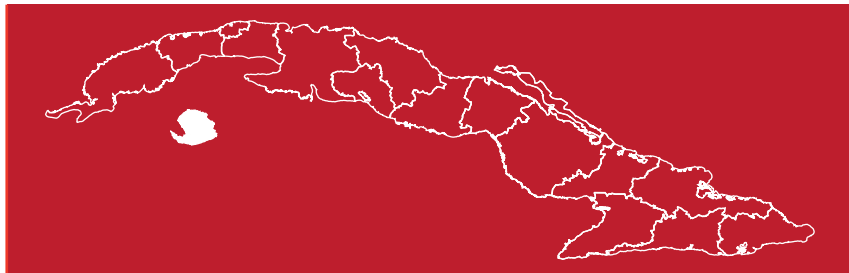
129. New hotel facility management and sales, in the process of being built. Lot 5, 1ra y B. Plaza de la Revolución municipality
130. Operation and management of Astilleros Casa Blanca shipyard. Regla municipality
131. International clinic for sports medicine, anti-doping control and education. Habana del Este municipality
132. Modernizing engineering systems for construction and commissioning. Playa municipality
133. Hydro technical, dredging and beach recovery works, Regla municipality
134. Production of unpainted carpentry, wooden floor and roof structures. Boyeros municipality
135. Capital repairs services for construction equipment. Plaza de la Revolución municipality
136. Wholesale textile, dry goods, accessories and clothing sales. Cotorro municipality
137. 3PL logistics operator for managing refrigerated food supply chains. Frigorífico Berroa, Habana del Este municipality
138. 3PL logistics operator for managing refrigerated food supply chains. Frigorífico Habana del Este, Habana del Este municipality
139. 3PL logistics operator for managing refrigerated food supply chains, Frigorífico Playa, Playa municipality
140. Establishing a system of pay-per-view channels for national TV. (TV Paga)
141. Informatics and audiovisual media for education. Playa municipality
142. Production and sales of tin cans. Guanabacoa municipality
143. Production of educational toys and other commonly used materials. Empresa Empromave.
144. Contracts for the management of services with financing for the enlargement and remodeling of the MARLIN Naval Workshop. Plaza de la Revolución and Playa municipalities
145. Comodoro Leisure Centre. Playa municipality
146. Giraldilla Leisure Centre. La Lisa municipality.
147. Havana Water Park. Havana coastal strip
148. Hotel facility management and sales. Playas del Este hotel complex. Hotel Avenida 3, Gran Vía 1 y Vía Blanca 1. Habana del Este municipality
149. Hotel facility management and sales. Hotel Panamericano. Habana del Este municipality
150. Hotel facility management and sales. Villas Playas del Este complex (Celimar- Sirena- Marea Blanca – Bacuranao sector). Habana del Este municipality
151. Hydro-geological services applied to the control of the water table level in infrastructure works. Arroyo Naranjo municipality
152. Deep well-drilling services. La Lisa municipality
153. National center for repair, calibration nd leasing of plastic transformation machinery. Marianao municipality
154. Management of the production of smooth or corrugated tubes. Boyeros municipality.







ISLA DE LA  
JUVENTUD SPECIAL  
MUNICIPALITY

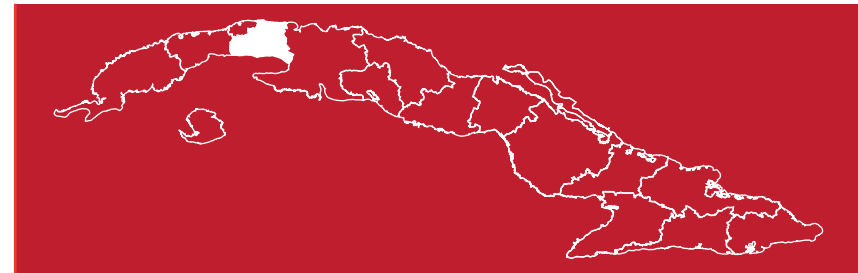


- 155. Science and Technology Park. La Lisa municipality.
- 156. Development of infrastructure for nano-manufacture. La Lisa municipality.
- 157. Manufacture of feminine sanitary napkins and daytime protectors. Cerro municipality.
- 158. Manufacture of parts, spare parts and components for elevators, assembly and post-sale service. Arroyo Naranjo municipality.
- 159. International distributor of Cuban rum. Plaza de la Revolución or Playa municipaliies
- 160. Production of injectable cephalosporin and oral penicillin. Cotorro municipality.
- 161. Casa VAN VAN-Actualidades. Habana Vieja municipality
- 162. Estudios Habana (Areito). Centro Habana municipality
- 163. Providing comprehensive service of production of special concrete. Habana Vieja municipality.
- 164. Service for the construction, repair and commissioning of works for tourism and infrastructure in Havana. Plaza de la Revolución municipality.
- 165. Production and sales of footwear. Habana del Este municipality.
- 166. Plant for the production and sales of multi-layer bags, sacks and cases. Boyeros municipality.
- 167. Increasing productive capacities for drip irrigation. Guanabacoa municipality.
- 168. Modernization and completing the necessary technological equipment to produce means of transportation for sugar cane and for communal hygiene and for the production of freight elevators and their spare parts. Guanabacoa municipality.
- 169. Production of water meters. Guanabacoa municipality

- 170. Cayo Largo del Sur hotel facility management and sales. Pelicano.
- 171. Colony Hotel facility management and sales.
- 172. Geological research (Prospecting – Exploration) at risk for the Lela wolfram prospect in the Isla de la Juventud.
- 173. Geological research (Prospecting – Exploration) at risk in several mica and kaolin deposits in the Isla de la Juventud.



MAYABEQUE  
PROVINCE



- 174. Pork production for channeled and finished pork product sales
- 175. Development of industrial beef production, its industrial processing and sales of special cuts, Valle del Perú.
- 176. Spirulina production
- 177. Production of sauces, such as soy and condiments.
- 178. Production of pasta (short, long and noodles)
- 179. Eco-accommodations network for nature tourism..
- 180. Management and Sales of Services with Financing at Campground facilities. Parque de Aventuras El Narigón International Campground. Santa Cruz del Norte municipality
- 181. Management and Sales of Services with Financing at Campground facilities. Escaleras de Jaruco Campground. Jaruco municipality
- 182. Hotel facility management and sales. Villa Trópico. Santa Cruz del Norte municipality
- 183. Bioelectrical plants with a capacity of 30MW to 50MW Héctor Molina. San Nicolás de Bari municipality
- 184. Production of polyethylene flexible and extrusion packing. San José de Las Lajas municipality
- 185. Production of thermal copper wiring electrical conductors. San José de Las Lajas municipality
- 186. Canasí Nature and Adventure Park. Santa Cruz del Norte municipality
- 187. Modernizing the national workshop for repairing the hydraulic resources pumping equipment. San José de Las Lajas municipality
- 188. Recycling rum and wine bottles. Santa Cruz del Norte municipality







MATANZAS PROVINCE



- 189. Poultry production and its channeled sales
- 190. Production of grains. Jovellanos municipality
- 191. Revive, develop and increase production, sales of fresh and industrialized citrus fruits of the Empresa Agroindustrial Victoria de Girón y Cítricos Arimao. Jagüey Grande municipality
- 192. Development and production of fresh vegetables as protected crops, for export and the domestic market in foreign currency. Jagüey Grande municipality
- 193. Production of Paraíso-brand yogurt. Labiofam
- 194. Lawn care services for sports and recreational facilities in Cuba and the Caribbean. Indio Hatuey, Perico municipality
- 195. Production, sales and distribution of Alondra-brand ice cream. Varadero municipality
- 196. Production of ammoniac, urea and other productions, Matanzas Bay, Cienfuegos Bay or Nuevitas.
- 197. Hotel facility management and sales. Villa Guamá. Ciénaga de Zapata municipality
- 198. Hotel facility management and sales. Batey Don Pedro. Ciénaga de Zapata municipality
- 199. Hotel facility management and sales. Hotel E Velasco. Ciénaga de Zapata municipality
- 200. Hotel facility management and sales. Playa Larga. Ciénaga de Zapata municipality
- 201. Hotel facility management and sales. Hotel complex (Dos Mares, Pullman and Ledo). Cárdenas municipality
- 202. Hotel facility management and sales. Hotel complex Club Karey 3, Punta Blanca. Cárdenas municipality
- 203. Hotel facility management and sales. Acuazul- Varazul Complex. Cárdenas municipality
- 204. Hotel facility management and sales. Hotel complex Delfines 3, Club Tropical 2. Cárdenas municipality
- 205. New hotel facility management and sales in the process of being built. Hotel Golf. Cárdenas municipality
- 206. New hotel facility management and sales in the process of being built. Chapelin Taínos (Las Olas). Cárdenas municipality



- 207. Service Management Contracts with financing for enlarging the Varadero Marina Dársena. Cárdenas municipality
- 208. Quality of Life Service San Miguel de los Baños y Menéndez resort
- 209. Solid Urban Waste Integrated Handling System
- 210. Plaza América Complex. Cárdenas municipality
- 211. Eco-accommodations network for nature tourism.
- 212. Josone Park. M Cárdenas municipality
- 213. Water Park. South of the Varadero Highway. Cárdenas municipality
- 214. Hotel facility management and sales. Lot 66 Hotel. Cárdenas municipality
- 215. Hotel facility management and sales. Hotel 3ra Avenida. Cárdenas municipality
- 216. Hotel facility management and sales. Hotel Donaire. Cárdenas municipality
- 217. Hotel facility management and sales. Antigua Casa Almacén. Matanzas municipality
- 218. Hotel facility management and sales. Antiguo Banco Español. Matanzas municipality
- 219. Hotel facility management and sales. Office of the Conservator of the City Building Milanés 12. Matanzas municipality
- 220. Hotel facility management and sales. Office of the Conservator of the City Building associated with the Historical City Center. Matanzas municipality
- 221. Hotel facility management and sales. Sun Beach. Cárdenas municipality
- 222. Creation of a network of tourism parks in natural areas.
- 223. Service for building, repairing and commissioning works for tourism and infrastructure in Varadero. Matanzas – Varadero – Cárdenas Sub-region







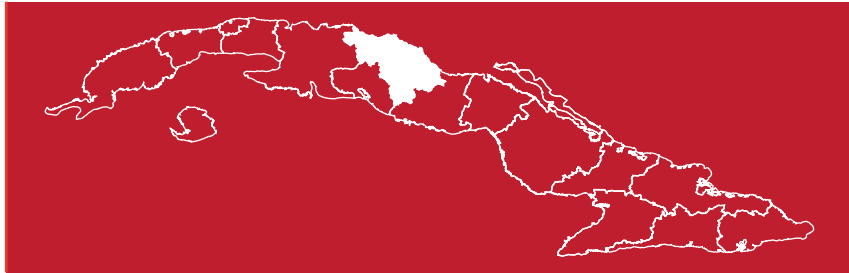
► CIENFUEGOS PROVINCE



- 224. Pork production for channeled and finished pork product sales
- 225. Poultry production and its channeled sales
- 226. Development of industrial beef production, its industrial processing and the sales of special cuts. Empresa Pecuaria Integral.
- 227. Processing, classification, packaging and exporting plant charcoal. Abreu municipality. Agroforestal Cienfuegos.
- 228. Development and production of fresh vegetables as protected crops, for export and the domestic market in foreign currency. Cumanayagua municipality
- 229. Small format plant charcoal production, processing and packaging, for export. Empresa Cítricos Arimao.
- 230. Small format plant charcoal production, processing and packaging, for export. Unión Nacional de Acopio, Empresa Cienfuegos.
- 231. Production of glucose
- 232. Fish farming at sea. Cienfuegos municipality
- 233. Production of wheat flour
- 234. Production of pasta (short, long and noodles).
- 235. Management and Sales of Services with Financing at Campground facilities. Guajimico International Diving Center. Cienfuegos – Trinidad Highway
- 236. Construction and sales of top quality hotel and villa capacities in the Cienfuegos Tourism Area (Hotel del Marilope). Cienfuegos municipality
- 237. Construction and sales of top quality hotel and villa capacities in the Cienfuegos Tourism Area (Hotel Puesta de Sol). Cienfuegos municipality
- 238. Hotel facility management and sales. Hotel Pasacaballo. Aguada de Pasajeros municipality
- 239. Hotel facility management and sales. Hotel Punta La Cueva. Aguada de Pasajeros municipality
- 240. Hotel facility management and sales. Hotel Yaguanabo. Aguada de Pasajeros municipality
- 241. Management of the 5 de Septiembre bioelectrical plant, Cienfuegos.
- 242. 30MW to 50MW capacity bioelectrical plants in Antonio Sánchez. Aguada de Pasajeros municipality
- 243. Repair and maintenance services for naval ships. Empresa Astilleros Centro.



► VILLA CLARA PROVINCE



- 244. Pork production for channeled and finished pork product sales
- 245. Poultry production and its channeled sales
- 246. Development of industrial beef production, its industrial processing and the sales of special cuts. Macun.
- 247. Production of Paraíso-brand yogurt in Villa Clara. Labiofam.
- 248. Modernizing and increasing the scope of the boiler factory. Sagua La Grande municipality
- 249. Hotel facility management and sales. Hotel Hanabanilla. Manicaragua municipality
- 250. Hotel facility management and sales. Hotel Elguea. Corralillo municipality
- 251. Hotel facility management and sales. Hotel Santa Clara Libre. Santa Clara municipality
- 252. 30MW to 50MW capacity George Washington bioelectrical plant. Santo Domingo municipality
- 253. Solid Urban Waste Integrated Handling System. Municipality to be specified
- 254. Production and sales of bags. Santa Clara municipality
- 255. Remodeling and modernizing the foundry and thermal treatment workshop. Santa Clara municipality



► SANCTI SPÍRITUS PROVINCE



- 256. Pork production for channeled and finished pork product sales
- 257. Poultry production and its channeled sales
- 258. Development of industrial beef production, its industrial processing and the sale of special cuts. Manauaco







CIEGO DE ÁVILA PROVINCE



- 259. Increased production potential for shrimp farming. Sancti Spiritus municipality
- 260. Productive increase of Aquaculture and its industrialization. Sancti Spiritus municipality
- 261. Development and diversification of dairy product and their byproducts Sancti Spiritus municipality
- 262. Hotel facility management and sales. Hotel complex (Club Amigo Costa Sur). Trinidad municipality
- 263. Hotel facility management and sales. Villa María Dolores. Trinidad municipality
- 264. Hotel facility management and sales. Las Cuevas-Trinidad 500 Complex. Trinidad municipality
- 265. Hotel facility management and sales. Hotel Rancho Hatuey. Sancti Spiritus municipality
- 266. Hotel facility management and sales. Hotel Los Laureles. Sancti Spiritus municipality
- 267. Hotel facility management and sales. Hotel Zaza. Sancti Spiritus municipality
- 268. Hotel facility management and sales. Hotel Rijo. Sancti Spiritus municipality
- 269. Hotel facility management and sales. Hotel San José del Lago. Mayajigua municipality
- 270. Hotel facility management and sales. Hotel Don Florencio. Sancti Spiritus
- 271. Hotel facility management and sales. Hotel Plaza. Sancti Spiritus municipality
- 272. Creation of a network of tourism parks in natural areas.
- 273. Eco-accommodations network for nature tourism
- 274. Repairing and modernizing the Sancti Spiritus cellular reinforced concrete plant. Sancti Spiritus municipality

- 275. Pork production for channeled and finished pork product sales
- 276. Development and production of fresh vegetables as protected crops for export and the domestic market in foreign currency. Ceballos municipality
- 277. Production of bananas for export and the domestic market. Ciego de Ávila municipality
- 278. Production, processing and sales of 2000 hectares of MD2 pineapple. Ceballos municipality
- 279. Production of water and soft drinks. Yaguajay municipality



CAMAGÜEY PROVINCE



- 280. New hotel facility management and sales in the process of being built. Roca Centro. Cayo Paredón Grande.
  - 281. New hotel facility management and sales in the process of being built. Roca Este 1. Cayo Paredón Grande.
  - 282. New hotel facility management and sales in the process of being built. Roca Norte 1. Cayo Paredón Grande.
  - 283. New hotel facility management and sales in the process of being built. Roca Norte 2. Cayo Paredón Grande.
  - 284. Hotel facility management and sales. Uva Caleta 1. Cayo Coco.
  - 285. Hotel facility management and sales. Uva Caleta 2. Cayo Coco.
  - 286. New hotel facility management and sales in the process of being built. La Salina Suroeste. Ciego de Ávila municipality
  - 287. New hotel facility management and sales in the process of being built. Punta Rasa Hotel II. Cayo Guillermo.
  - 288. New hotel facility management and sales in the process of being built. Punta Playuelas. Cayo Guillermo.
  - 289. Sal Gema Punta Alegre. Chambas municipality
  - 290. Hotel facility management and sales. Hotel Ciego de Ávila. Ciego de Ávila municipality
  - 291. Hotel facility management and sales. Hotel Morón. Morón municipality
  - 292. Hotel facility management and sales. Hotel Apartahotel Azul. Causeway to Cayo Santa María
  - 293. Hotel facility management and sales. Hotel Santiago Habana. Ciego de Ávila municipality
  - 294. Hotel facility management and sales. Casa Don Gregorio. Cayo Guillermo.
  - 295. Creation of a network of tourism parks in natural areas
  - 296. Modernization of the production of parts, manipulated accessories and other plastic items and for the production of polypropylene tubes. Ciego de Ávila municipality
- 297. Pork production for channeled and finished pork product sales
  - 298. Poultry production for its channeled sales
  - 299. Development of industrial beef production, its industrial processing and the sale of special cuts. Empresa Ganadera







- 300. Plant charcoal processing, classification, packaging and exporting plant. Agroforestal Camagüey
- 301. Development and production of fresh vegetables as protected crops for export and the domestic market in foreign currency. Sierra de Cubitas municipality
- 302. Processing and sales of citrus and organic fruit. Sierra de Cubitas municipality
- 303. Increased productive potential for shrimp farming. Santa Cruz del Sur municipality
- 304. Production of pasta (short, long and noodles)
- 305. Production of FOS (Fructo Oligo Sacáridos) and Sorbitol. Florida municipality
- 306. 200 000 liter/ day capacity alcohol distillery. Central Brasil
- 307. Management and Sales of Services with Financing at Campground facilities. Nature and Adventure Park: Cangilones del Río Máximo. Sierra de Cubitas.
- 308. Construction and sales of new top quality hotel and villa capacities in the Santa Lucía Tourism Area, Camagüey. (Lot 19 Hotel). Nuevitas municipality
- 309. Construction and sales of new top quality hotel and villa capacities in the Santa Lucía Tourism Area, Camagüey. (Lot 106 Hotel). Nuevitas municipality
- 310. Construction and sales of new top quality hotel and villa capacities in the Santa Lucía Tourism Area, Camagüey. (Lot 83 Hotel). Nuevitas municipality
- 311. Construction and sales of new top quality hotel and villa capacities in the Santa Lucía Tourism Area, Camagüey. (Lot 71 Hotel). Nuevitas municipality
- 312. New hotel facility management and sales in the process of being built. Isabelita 9. Cayo Sabinal.
- 313. New hotel facility management and sales in the process of being built. Quebrada 21 B. Cayo Cruz.
- 314. New hotel facility management and sales in the process of being built. Quebrada 21. Cayo Cruz.
- 315. New hotel facility management and sales in the process of being built. Quebrada 21 A. Cayo Cruz.
- 316. New hotel facility management and sales in the process of being built. Quebrada 24 A. Cayo Cruz.
- 317. New hotel facility management and sales in the process of being built. Punta Cocina Lot 32. Cayo Cruz.
- 318. New hotel facility management and sales in the process of being built. Quebrada 24. Cayo Cruz.
- 319. Eco-accommodations network for nature tourism
- 320. 30MW to50MW capacity Panamá bioelectric plants. Vertientes municipality
- 321. San Felipe Project. Camagüey municipality
- 322. Production and sales of classic swine flu vaccine “Porvac”. Camagüey municipality
- 323. Solid urban Waste Integrated handling System. Municipality to be specified.
- 324. Hotel facility management and sales. C Hotel complex (Plaza, Isla de Cuba and Puerto Príncipe). Camagüey municipality
- 325. Hotel facility management and sales. Hotel Caonaba. Nuevitas municipality
- 326. Administration and Commercialization of Hotel resorts. Hotel Florida. Florida Municipality.



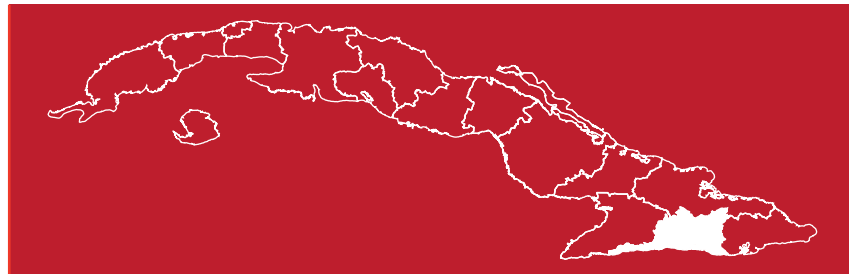
▶ LAS TUNAS PROVINCE



- 327. Pork production for channeled and finished pork product sales
- 328. Increased productive potential for shrimp farming. Colombia municipality.
- 329. Construction and sales of top standard villas in the Covarrubias Tourism Area, Las Tunas. (Lot 2A). Puerto Padre municipality.
- 330. Construction and sales of top standard villas in the Covarrubias Tourism Area, Las Tunas. (Lot 3A). Puerto Padre municipality.
- 331. Construction and sales of top standard villas in the Covarrubias Tourism Area,, Las Tunas. (Lot 2B). Puerto Padre municipality.
- 332. Construction and sales of top standard villas in the Covarrubias Tourism Area, Las Tunas. (Lot 3B). Puerto Padre municipality.
- 333. Construction and sales of top standard villas in the Covarrubias Tourism Area, Las Tunas. (Lot 4B). Puerto Padre municipality.
- 334. Hotel facility management and sales. Brisas Covarrubias. Puerto Padre municipality.
- 335. 30MW to 50MW Antonio Gúteras bioelectrical plants. Puerto Padre municipality.
- 336. 30MW to 50MW capacity Colombia bioelectrical plants. Colombia municipality.
- 337. Management of the Majibacoa bioelectrical plant, Las Tunas.



▶ SANTIAGO DE CUBA PROVINCE



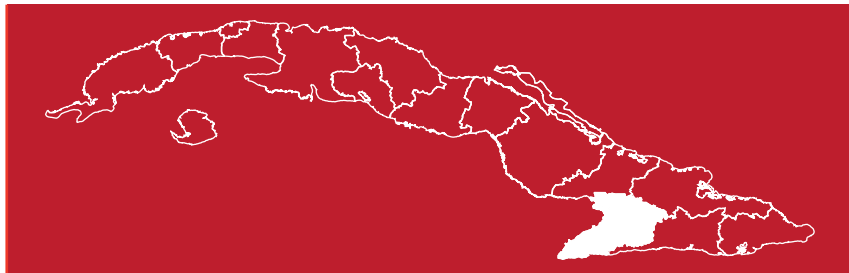
- 338. Pork production for channeled and finished pork product sales
- 339. Production and sales of conventional superior quality coffee. Contramaestre municipality.
- 340. Development of the production of preserves, candies, sherbets, cookies (fine, sweet, soda and cream) and cereals
- 341. Wheat flour production
- 342. Processing soy beans, oil and its byproducts. Santiago de Cuba municipality.







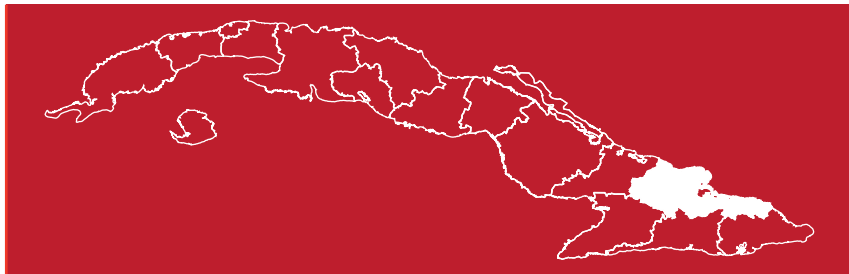
► GRANMA PROVINCE



- 343. Production of pasta (short, long and noodles)
- 344. Management and sales of services with financing at campground facilities. International Camping. Playa Larga. Santiago de Cuba municipality.
- 345. Hotel facility management and sales. El Gallo. Santiago de Cuba municipality.
- 346. Hotel facility management and sales. Enramadas y Ampliación. Santiago de Cuba municipality.
- 347. Hotel facility management and sales. Jagüey (Miramar). Santiago de Cuba municipality.
- 348. Hotel facility management and sales. América. Santiago de Cuba municipality.
- 349. Hotel facility management and sales. Venus y Ampliación. Santiago de Cuba municipality.
- 350. Hotel facility management and sales. San Basilio II. Santiago de Cuba municipality.
- 351. Hotel facility management and sales. Los Galeones. Guamá municipality.
- 352. Hotel facility management and sales. Club Amigo-Carisol-Los Corales. Santiago de Cuba municipality.
- 353. Hotel facility management and sales. Versalles-Punta Gorda. Santiago de Cuba municipality.
- 354. Contracts for service management with financing for the enlargement of the Santiago de Cuba marina. Santiago de Cuba municipality.
- 355. 30MW to 50MW capacity Julio Antonio Mella bioelectrical plants. Julio Antonio Mella municipality.
- 356. Operation and management of shipyard capacities for construction and repairs for recreational boats. Santiago de Cuba municipality.
- 357. Solid Urban Waste Integrated Handling System. Unspecified municipality.
- 358. Hotel facility management and sales. Hotel complex (Las Américas-Villa San Juan). Santiago de Cuba municipality.
- 359. Hotel facility management and sales. Hotel Balcón del Caribe. Santiago de Cuba municipality.
- 360. Hotel facility management and sales. Hotel Costa Morena. Santiago de Cuba municipality



► HOLGUÍN PROVINCE



- 364. Production, processing and packaging of small format charcoal, for export. Jigüaní municipality.
- 365. Increased productive potential in shrimp farming. Río Cauto municipality.
- 366. 30MW to 50MW capacity Enidio Díaz bioelectrical plant Campechuela municipality.
- 367. Hotel facility management and sales. Hotel Sierra Maestra. Bayamo municipality.
- 368. Hotel facility management and sales. Hotel Royalton. Bayamo municipality.
- 369. Hotel facility management and sales. Villa Bayamo. Bayamo municipality.
- 370. Hotel facility management and sales. Hotel Balcón de la Sierra. Bartolomé Masó municipality.
- 371. Eco-accommodations network for nature tourism
- 372. Creation of a tourist park network in natural areas
- 373. Management of the Grito de Yara bioelectrical plant, Granma.
- 374. Pork production for channeled and finished product pork sales.
- 375. Poultry production and its channeled sales.
- 376. Development and production of fresh vegetables as protected crops, for export and the domestic foreign currency market. Holguín municipality.
- 377. Production of sauces such as soy and condiments.
- 378. Repair Services for Small Boats. Gibara municipality.
- 379. Construction and sales of top quality hotel and villa capacities in the Guardalavaca Tourism Area (Lot 8). Banes municipality.
- 380. Construction and sales of top quality hotel and villa capacities in the Guardalavaca Tourism Area (Lot 8A). Banes municipality.
- 381. Construction and sales of top quality hotel and villa capacities in the Guardalavaca Tourism Area (Lot 9-11). Banes municipality.
- 382. Construction and sales of top quality hotel and villa capacities in the Guardalavaca Tourism Area (Lot 5). Banes municipality.
- 383. Construction and sales of top quality hotel and villa capacities in the Guardalavaca Tourism Area (Lot 6). Banes municipality.
- 384. Construction and sales of top quality hotel and villa capacities in the Guardalavaca Tourism Area (Semicompact Hotel 1). Banes municipality.



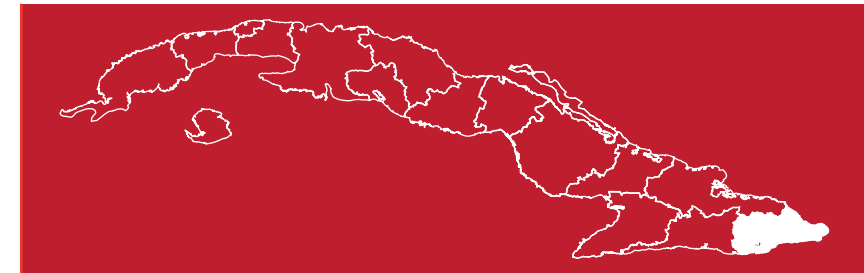




- 385. Construction and sales of top quality hotel and villa capacities in the Guardalavaca Tourism Area (Semicompact Hotel 2). Banes municipality.
- 386. Construction and sales of top quality hotel and villa capacities in the Guardalavaca Tourism Area (Lot 16). Banes municipality.
- 387. Construction and sales of top quality hotel and villa capacities in the Guardalavaca Tourism Area (Lot 17). Banes municipality.
- 388. Hotel facility management and sales. Club Amigo Atlántico Guardalavaca. Banes municipality.
- 389. New hotel facility management and sales in the process of being built. Ampliación Yuraguanal. Rafael Freyre municipality.
- 390. New hotel facility management and sales in the process of being built. Baracutey (59). Antilla municipality.
- 391. New hotel facility management and sales in the process of being built. Baracutey (61). Antilla municipality.
- 392. New hotel facility management and sales in the process of being built. Baracutey (61A). Antilla municipality.
- 393. New hotel facility management and sales in the process of being built. Villas Saetía. Mayarí municipality.
- 394. New hotel facility management and sales in the process of being built. Baracutey (63). Antilla municipality.
- 395. 30MW to 50MW capacity Urbano Noris bioelectrical plants. Urbano Noris municipality.
- 396. 30MW to 50MW capacity Cristino Naranjo bioelectrical plants. Cacocum municipality.
- 397. 30MW to 50MW capacity Fernando de Dios bioelectrical plants. Báguanos municipality.
- 398. Solid Urban Waste Integrated System. Unspecified municipality.
- 399. Bahía de Naranjo Adventure and Nature Park. Cayo Naranjo.
- 400. Hotel facility management and sales. Villa Don Lino. Rafael Freyre municipality.
- 401. Hotel facility management and sales. Villa El Bosque. Holguín municipality.
- 402. Hotel facility management and sales. Hotel Mirador de Mayabe. Holguín municipality.
- 403. Hotel facility management and sales. Hotel Pernik. Holguín municipality.
- 404. Production and sales of retread tires for the Eastern part of Cuba.
- 405. Colas Rojas Project. Moa municipality.
- 406. Colas Negras Nuevas. Moa municipality.
- 407. Processing and transportation of minerals from Pinares de Mayarí to Moa. Mayarí municipality.
- 408. Workshop for automotive services to mining and earth-moving equipment. Moa municipality.



▶ GUANTÁNAMO PROVINCE



- 409. Pork production for channeled and finished pork product sales
- 410. Production and sales of Fine Aroma Cacao. Baracoa municipality.
- 411. Development of the production of cacao and its byproducts. Guantánamo municipality.
- 412. Hotel facility management and sales. Villa La Lupe. Guantánamo municipality.
- 413. Hotel facility management and sales. Hotel Guantánamo. Guantánamo municipality.
- 414. Hotel facility management and sales. Hotel Martí. Guantánamo municipality.
- 415. Eco-accommodations network for nature tourism





## CONTACTS OF INTEREST



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CÁMARA DE COMERCIO  
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